#### Economic Development Department

# Proposing Program Partnerships: CDBG Requirements

San Diego Civic Concourse October 9, 2018

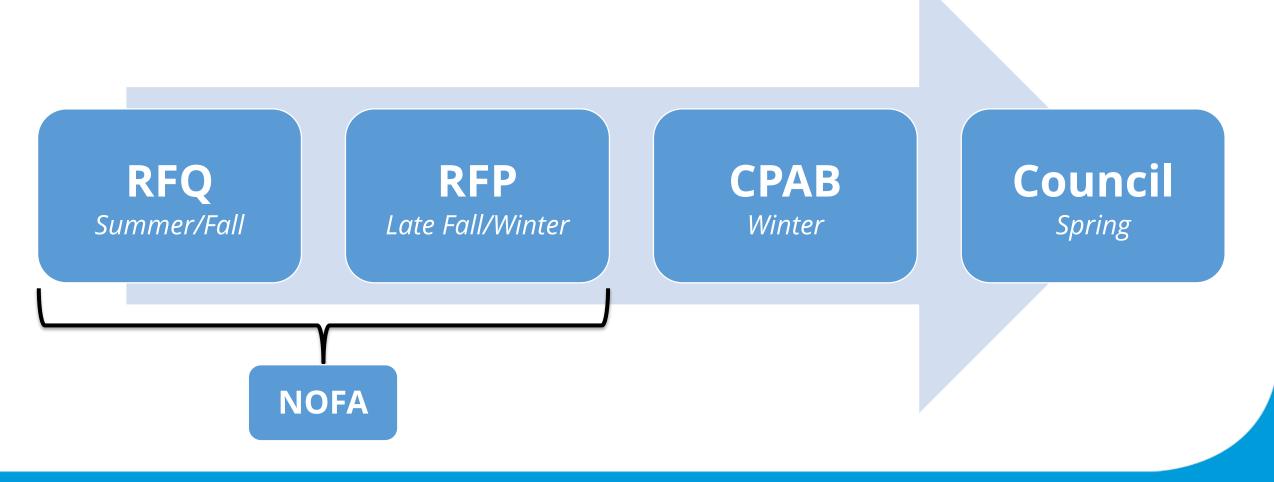


#### Welcome!

- Introductions
- What we will cover today:
  - Prescreening for capacity
  - RFQ & RFP Timelines
  - Upcoming CDBG Funding Opportunities
  - Organizational Requirements
  - Proposing Organizational Partnerships
  - Questions and Answers

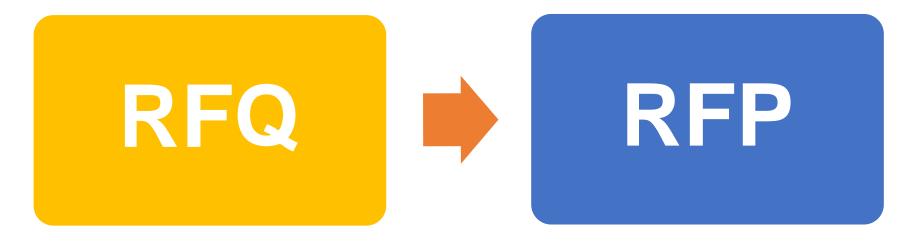


#### **Annual NOFA Sequence**





#### **Two-Phase Process**



Are the applicant organizations ready to contract with the City of San Diego?

What program or service are the applicant organizations proposing during the contract period?



#### RFQ Organizational Requirements - Partnerships

- All proposed partners must have been deemed "qualified" to conduct business with the City
- Subject to traditional organizations RFQ NOFA Standards
  - Small/emerging organizations are not eligible for partnerships



#### RFQ Organizational Requirements - Partnerships

- Lead organization must have submitted a response to the FY 2020 RFQ phase and be deemed "qualified" to conduct business with the City
- Highly recommended for all organizations interested in partnering and receiving CDBG funds qualify through the FY 2020 RFQ phase
- If not, partnerships proposed with organizations who did not respond to the RFQ will be subject during the FY 2020 RFP phase via special staff review



#### **RFQ Handbook**

- Refer to RFQ Handbook to ensure that proposed partners will be eligible to receive CDBG funding
- RFQ responses are due via ED Grants by October 19, 2018 no later than 11:59 p.m. (PDT)



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM

FY 2020 ANNUAL NOTICE OF FUNDING AVAILABILITY (NOFA) REQUEST FOR QUALIFICATIONS (RFQ) PHASE HANDBOOK

> Economic Development Department Community Development Division September 2018



#### FY 2020 RFP Categories Eligible for Partnerships

Public Services: Traditional Orgs

Single-Family Housing Rehab Single Awardee

Microenterprise Technical Assistance

Neighborhood Business Improvement Single Awardee

Microloan Program Single Awardee



#### FY 2020 RFP Categories **NOT** Eligible for Partnerships

Public Services: Small/Emerging Orgs

NCIP: Facilities

NCIP: Multifamily Housing Rehab

Sustainability: Facilities



#### **CDBG Organizational Partnerships**

#### **Partnerships Are Considered to be:**

- A lead applicant organization, accounting for 51% or more of the proposed staff and administrative costs
- Proposing to partner with other organizations as subrecipients to undertake program activities and receive CDBG funding.
- Partners not receiving CDBG funding are not subject to the RFQ process



#### **CDBG Organizational Partnerships – Considerations**

- 1. Ensure lead organization has been deemed qualified through the FY 2020 CDBG RFQ Phase
- 2. Consider the organizational structure to the proposed partnerships
  - What will the roles and responsibilities be for each and associated costs?
- 3. Consider what unique benefit each proposed partnership adds to the project
- Location, type of service, implementation, cost effectiveness, experience, etc.
- 4. Evaluate the merit of partnering to implement a project and whether the partnership will realize operational efficiencies and programmatic effectiveness



#### CDBG Organizational Partnerships – Sample Project Model

#### **Lead Organization**

Contracting agency, Responsible for all intakes and reporting

Must account for at min. 51% of staff/admin costs

## Partner Organization1

Responsible for Outreach & Marketing

## Partner Organization 2

Responsible for Service 1

## Partner Organization 3

Responsible for Service 2 and Follow-Ups



#### CDBG Organizational Partnerships – Sample Project Model

### Lead Organization

Contracting agency, Responsible for all services in City Heights and reporting for all agencies

Must account for at min. 51% of staff/admin costs

# Partner Organization1

Responsible for all services in San Ysidro

## Partner Organization 2

Responsible for all services in Linda Vista

#### Partnerships - Maximum Funding Request Threshold

The MFRT amount indicates the maximum amount of CDBG funds your organization can be awarded in FY 2020, whether that amount is for one or more projects.

- Determined by <u>Cash Balance</u> from the entire team of organizations' Audited Financial Statements (multiplied by 4)
- Limited by overall budget for each RFP project category
- Applies to all of organization's RFP responses combined
- MFRT will be included in RFQ notification of results

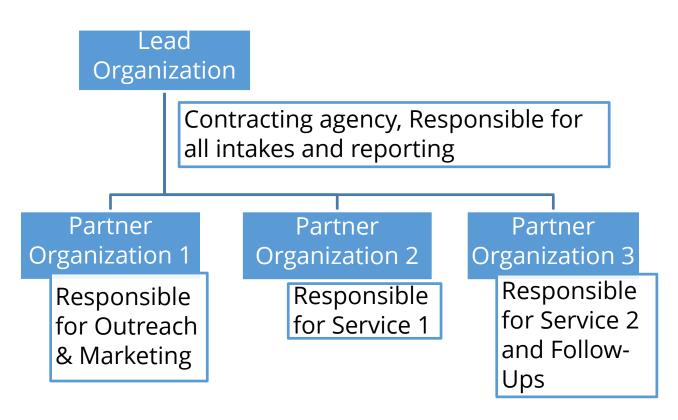


#### CDBG Organizational Partnerships – Budgeting Considerations

- 1. Approach the budget after a well thought out business model for the project has been developed
- 2. Consider efficient and effective uses of CDBG funds
- 3. Remember that the lead organization must account for at least 51% of proposed staff and administrative costs
- As such, the lead organization must also carry out the majority of the services to be provided and administrative responsibilities
- 4. Expectation that for the single awardee categories that the full RFP category budget will be utilized in the proposal



#### CDBG Organizational Partnerships - Budget Example



Organization	# Program Staff	CDBG Budget %
Lead Organization	4	51%
Partner Org. 1	1	11%
Partner Org. 2	2	18%
Partner Org. 3	2	20%



#### Three-Month Cash Reserve Recommendation

- > CDBG works on a **reimbursement** basis
- > Team of organizations cash reserves should be sufficient to cover three (3) months of operations to be a successful CDBG subrecipients
- > How and when lead organization reimburses subrecipients is between organizations

Month 1

Lead organization spends funds to cover their costs and partners costs.

Month 2

Lead organization submits a single reimbursement request that compiles information from partners, including all supporting documentation.

Month 3

City completes review of reimbursement request and processes reimbursement payment to lead organization.



#### **Annual NOFA Timeline**

Sept - Nov

- CDBG RFQ released and responses due to City via ED Grants
- Organizations determined "qualified" or "not qualified"
- "Qualified" organizations invited to participate in CDBG RFP process

Nov - Apr

- CDBG RFP released and responses due to City via ED Grants
- Consolidated Plan Advisory Board (CPAB) reviews proposals
- City Council approves CDBG allocations and Annual Action Plan

Apr - Jun

- Awarded CDBG projects begin scope development and budget review for agreement execution
- Agreements distributed for execution via ED Grants

Jul - Sep

- CDBG project implementation begins
- CDBG reporting requirements begin and reports submitted via ED Grants (technical assistance provided to CDBG subrecipients)



#### Resources

- FY 2020 CDBG RFQ Handbook | FY 2020 CDBG RFQ Checklist and Resources Handout
- ED Grants "Resources" Tab
- <u>2 CFR Part 200.302</u> (Financial Management)
   <u>2 CFR Part 200.303</u> (Internal Controls)
- HUD Financial Management Curriculum
- <u>FY 2019 Operating Manual</u>
- Playing by the Rules Handbook by HUD
- CPD Income Eligibility Calculator

Sign up for CDBG-related communications at <a href="CDBG@sandiego.gov">CDBG@sandiego.gov</a>!



#### **Tips and Tricks**

- ☐ Register your organization and partner organization in ED Grants early and become familiar with how it works
- Choose one person to be the lead contact for your organization and project proposal
- RFP Program Guidelines will be released with RFP Manual
- Leveraged funding scoring will consider the teams amount of leveraged secured
- ☐ If you *do* have questions, don't hesitate to email us at <a href="mailto:CDBG@sandiego.gov">CDBG@sandiego.gov</a>. We are here to help!



#### **Tips and Tricks**

- ☐ Take advantage of opportunities for help, such as TA sessions, office hours, etc.
- Start the process early and allow enough time to review the quality and accuracy of your responses and the required documents before submission
- ☐ Have someone proofread and review your application before submission
- ☐ BEWARE: Only the Primary Representative can submit



#### **Next Steps**

Date	Step	
10/12/2018	Deadline to email RFQ related questions by noon	
10/19/2018	RFQ responses due in ED Grants by 11:59 p.m. (PDT)	
11/09/2018	Organizations notified of "qualified" or "not qualified" status	
11/16/2018	RFP released via ED Grants to "qualified" organizations only	
11/27 – 11/29/2018	Tentative Mandatory RFP Workshops	
01/09/2019	RFP responses due in ED Grants by 11:59 p.m. (PDT)	



#### The City is dedicated to:

- ✓ People
- ✓ Integrity
- ✓ Excellence
- ✓ Service

We are here to serve and assist you.





### Thank you!

City of San Diego Economic Development Department

> CDBG@sandiego.gov 619-236-6700

> > Questions?